FY2021(March 2022) Earnings Results



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Results for Fiscal Year 2021



(¥bn)

| | FY2021 | FY2020 | YOY | Change | Vs. E* |
|--|--------|--------|-------|--------|--------|
| Net sales | 268.2 | 267.9 | +0.3 | +0.1% | -0.8 |
| Self-Medication Japan | 127.9 | 123.0 | +4.9 | +4.0% | -1.5 |
| Overseas | 100.3 | 91.7 | +8.6 | +9.4% | -0.1 |
| Rx Pharmaceutical | 38.5 | 50.9 | -12.3 | -24.2% | +0.6 |
| Operating profit | 10.7 | 20.0 | -9.2 | -46.2% | -0.3 |
| (Before the amortization of goodwill and trademarks) | 23.2 | 32.0 | -8.8 | -27.6% | -0.2 |
| Ordinary profit | 18.4 | 25.9 | -7.5 | -29.0% | +2.9 |
| Profit attributable to owners of parents | 13.1 | 13.3 | -0.2 | -1.5% | +1.6 |
| EPS(Yen) | 161.12 | 166.84 | - | _ | - |

E : Estimates

(Fractions of 0.1 billion are rounded off.)

*As of February 1,2022

Note : Revenue recognition applied in both FY2020 and FY2021.

Overview of each business



[Self-Medication Operation Group in Japan] 127.9 billion yen(YOY +4.9 billion yen, +4.0%)

- New products contributed to sales.
- In some markets and channels, the economy is recovering as people are beginning to engage in consumption activities.
- Sales rose steadily in the mail-order business.

*Total sales of "TAISHO-direct" in FY2021:16.0 billion yen

(Overseas Business)

- 100.3 billion yen(YOY +8.6 billion yen, +9.4%)
 - DHG is growing, especially in conforming products of Japan's GMP.
 - UPSA is growing favorably, and PMI has been completed.

[Prescription Pharmaceutical Operation Group] 38.5 billion yen(YOY -12.3 billion yen, -24.2%)

– Reduction accompanied by the end of the sales tie-up of *Edirol*.

Note : Revenue recognition applied in both FY2020 and FY2021.

Sales of Leading Brands (Self-Medication Operation Group in Japan)



- Sales of *Lipovitan* increased due to the recovery of foot traffic in addition to the contribution of new products.
- There is provisional demand for *Pabron*, *RiUP*, and *VICKS* in anticipation of a price revision.

| | FY2021 | FY2020 | YOY | Change | Vs. E ^{*1} |
|----------------------------|--------|--------|------|--------|---------------------|
| <i>Lipovitan</i> series *2 | 48.8 | 46.7 | +2.1 | +4.5% | -0.2 |
| Pabron series | 21.9 | 21.1 | +0.8 | +3.7% | +0.3 |
| <i>RiUP</i> series | 15.2 | 14.9 | +0.4 | +2.5% | +0.4 |
| Biofermin series | 10.6 | 9.8 | +0.8 | +8.1% | -0.0 |
| VICKS series | 3.2 | 3.1 | +0.1 | +2.5% | +0.2 |

E: Estimates (Fractions of 0.1 billion are rounded off.)

*1 As of February 1,2022

*² For the Lipovitan series, the numbers for FY2020 were corrected to bring them in line with the standard used for the term ended March 2022.

Note : Figures for each brand are before the application of the revenue recognition standard.

<For reference: Market conditions>

OTC drugs market FY2021:-0.3% YOY (INTAGE SRI+ data on a value basis)

Overseas Business



Fiscal year sales of overseas business refer to sales from January to December.

- Consumption recovered following the previous year which was defined by strict pandemic restrictions on movement, and DHG offered Japan's GMP-conforming products which contributed to sales.
- In Europe and America, demand for analgesics increased due to vaccination, and the cold medicine market expanded.

(¥bn)

| | FY2021 | FY2020 | YOY | Change | Vs. E* |
|--------------------|--------|--------|------|--------|--------|
| Asia | 48.5 | 41.6 | +6.8 | +16.4% | -0.1 |
| Europe and America | 50.7 | 49.7 | +1.0 | +2.1% | +0.0 |

E : Estimates

* As of February 1,2022

(Fractions of 0.1 billion are rounded off.)

Note : The impact of application of the accounting standard for revenue recognition is slight.

Sales of Leading Products (Rx Pharmaceutical Operation Group)



(¥bn)

 Sales of important products increased, although sales generally declined due to the impact of the NHI price revision and the end of the sales tie-up of *Edirol*.

| | FY2021 | FY2020 | YOY | Change | Vs .E* |
|-----------|--------|--------|------|--------|--------|
| Lusefi | 12.4 | 10.8 | +1.6 | +14.5% | -0.4 |
| Bonviva | 7.4 | 6.9 | +0.5 | +6.7% | -0.0 |
| LOQOA | 4.1 | 3.8 | +0.3 | +6.7% | -0.0 |
| Biofermin | 4.4 | 3.4 | +1.0 | +30.3% | -0.1 |

E : Estimates

* As of February 1,2022

(Fractions of 0.1 billion are rounded off.)

Note :Figures for each product are before the application of the revenue recognition standards.

<For reference: Market conditions> YOY

The prescription pharmaceutical market +3.3%

The market for SGLT2 inhibitor :+25.2% The market for anti-inflammatory analgesic (tape) -2.3%

The market for bisphosphonate agents for osteoporosis and related diseases : -10.0%

The market for active bacterium preparation +7.8%

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(Year-on-Year Change)

| Net Sales (up ¥0.3bn) | Self-Medication (up ¥12 Prescription Pharmaceut | _ | (down ¥1 | 2.3bn) |
|--------------------------|---|------|------------|--|
| Operating profit | Gross profit* up ¥0.0 (Gross margin* FY2020 : 61 | | • FY2021 : | 61.1%) |
| (down ¥9.2bn) | SG&A expenses | up | ¥9.2bn | |
| | (Main factors behind changes) | | | |
| | R&D expenses | down | ¥0.9bn | |
| | Advertising expenses | up | ¥6.9bn | Launch of new products, expansion of existing brands, etc. |
| | Sales promotion expenses | down | ¥0.8bn | |
| | Personnel expenses | up | ¥1.2bn | Temporary increase due to the posting of a reserve |
| | •Other | up | ¥2.9bn | ·UPSA's system migration cost, etc. |

* After provision / reversal of reserve for returned unsold goods

(Fractions of 0.1 billion are rounded off.)

Note : The revenue recognition standard was applied during both FY2020 and FY2021 to calculate the change.

FY2022 Full-year Forecasts



(¥bn)

| | FY2022 | FY2021 | YOY | Change | |
|--|--------|--------|-------|--------|--|
| Net sales | 280.5 | 268.2 | +12.3 | +4.6% | |
| Self-Medication Japan | 135.3 | 127.9 | +7.4 | +5.8% | |
| Overseas | 106.0 | 100.3 | +5.7 | +5.7% | |
| Rx Pharmaceutical | 36.9 | 38.5 | -1.6 | -4.3% | |
| Operating profit | 16.0 | 10.7 | +5.3 | +48.9% | |
| (Before the amortization of goodwill and trademarks) | 28.1 | 23.2 | +4.9 | +21.3% | |
| Ordinary profit | 20.0 | 18.4 | +1.6 | +8.6% | |
| Profit attributable to owners of parent | 12.0 | 13.1 | -1.1 | -8.6% | |
| EPS(Yen) | 146.26 | 161.12 | - | - | |

(Fractions of 0.1 billion are rounded off.)

Note : Revenue recognition applied in both FY2021 and FY2022.

FY2022 Forecasts: Sales of Leading Brands (Self-Medication Operation Group in Japan)



Sales of *Lipovitan* plan to expand the new products.
For *Pabron*, *RiUP*, *VICKS*, influence of return action of price revision are to be incorporated.

| | FY2022 | FY2021 | YOY | Change |
|--------------------|--------|--------|------|--------|
| Lipovitan series | 52.3 | 48.8 | +3.5 | +7.2% |
| Pabron series | 20.6 | 21.9 | -1.3 | -6.1% |
| <i>RiUP</i> series | 14.9 | 15.2 | -0.3 | -2.3% |
| Biofermin series | 11.1 | 10.6 | +0.6 | +5.6% |
| VICKS series | 2.9 | 3.2 | -0.3 | -9.0% |

(Fractions of 0.1 billion are rounded off.)

Note : Figures for each brand are before the application of the revenue recognition standard.



- In Asia, the plan incorporates a recovery from the impact of the pandemic during the previous year and the expansion of sales of Japan's GMP-conforming products at DHG.
- In Europe and America, the plan incorporates the recovery from the impact of the pandemic during the previous year and the contribution of new products.

| (¥bn |) |
|------|---|
| | |

| | FY2022 | FY2021 | YOY C | hange |
|--------------------|--------|--------|-------|-------|
| Asia | 52.4 | 48.5 | +3.9 | +8.2% |
| Europe and America | 53.3 | 50.7 | +2.6 | +5.1% |

(Fractions of 0.1 billion are rounded off.)

Note : The impact of application of the accounting standard for revenue recognition is slight.

FY2022 Forecasts : Sales of Leading Products (RX Pharmaceutical Operation Group)



(¥bn)

• The plan is to ensure growth leveraging the important product *Lusefi* as a key item.

| | FY2022 | FY2021 | YOY | Change |
|-----------|--------|--------|------|--------|
| Lusefi | 13.6 | 12.4 | +1.2 | +9.9% |
| Bonviva | 7.1 | 7.4 | -0.3 | -3.4% |
| LOQOA | 4.1 | 4.1 | +0.0 | +0.9% |
| Biofermin | 4.7 | 4.4 | +0.3 | +6.1% |

(Fractions of 0.1 billion are rounded off.)

Note :The Forecasts for each product are before the application of the revenue recognition standards.

Factors Affecting :FY2022 Full-year Forecasts Operating Profits



(Year-on-Year Change)

| Net Sales (up ¥12.3bn) | Self-Medication (up ¥13. Prescription Pharmaceu | - | (down ¥ | 1.6bn) |
|---------------------------|--|------|---------|--|
| Operating profit | Gross profit up ¥9.3bn (Gross margin FY2021:61.1% → FY2022:61.7%) | | | |
| (up ¥5.3bn) | SG&A expenses | up | ¥4.0bn | |
| | (Main factors behind changes) | | | |
| | R&D expenses | up | ¥3.2bn | Increase in costs accompanied by the advancement of ethical drug development, etc. |
| | Advertising expenses | dowr | 1¥1.9bn | Costs decreased in Japan while they increased overseas |
| | •Sales promotion expenses | up | ¥1.9bn | Preparation for the launch of TS-152,etc. |
| | Personnel expenses | up | ¥0.7bn | |
| | •Other | up | ¥0.1bn | |

(Fractions of 0.1 billion are rounded off.)

Note : The revenue recognition standard was applied during both FY2021 and FY2022 to calculate the change.

Prescription Pharmaceuticals: New Drug Pipeline Changes



Changes from the announcement of the 3Q results in FY2021 (Feb.1)

(As of May 13, 2022)

| Lusefi OD film | | |
|---------------------|---|--|
| Planned application | Type2 diabetes | |
| Changes | Approval for manufacturing and sale obtained on February 8, 2022. | |

Prescription Pharmaceuticals: New Drug Pipeline (1)



Drugs under development by Taisho Pharmaceutical Co., Ltd.: From Phase 2

(As of May 13, 2022)

| | (A3 01 May 13, 202 | | |
|-----------------------|--|-------------|-----------|
| | Description | Development | In Japan/ |
| | Planned application | with | Overseas |
| Approved | | | |
| Lusefi (Oral) | <u>Generic name : Lusegliflozin Hydrate</u> <u>Orally disintegrating film drug (drug form added)</u> Type2 diabetes | In-house | In Japan |
| Filed | | | |
| TS-152 (Injection) | Generic name : Ozoralizumab (Genetical Recombination) Anti-TNF(Tumor Necrosis Factor)-α antibody Articular rheumatism against which existing therapies have insufficient efficacy | In-house | In Japan |
| Phase 3 | • | • | |
| TS-071 (Oral) | <u>Generic name : Luseogliflozin Hydrate</u> Type2 diabetes (Pediatric) | In-house | In Japan |
| Phase 2 | | | |
| TS-142 (Oral) | Insomnia | In-house | In Japan |
| TS-161 (Oral) | Depression | In-house | Overseas |

Prescription Pharmaceuticals: New Drug Pipeline (2)



Drugs under development by Taisho Pharmaceutical Co., Ltd.: From Phase 1

(As of May 13, 2022)

| | Description | Development | In Japan/ |
|------------------|---------------------|-------------|-----------|
| | Planned application | with | Overseas |
| Phase 1 | | | |
| TS-134 (Oral) | Schizophrenia | In-house | Overseas |
| TS-142 (Oral) | Insomnia | In-house | Overseas |
| TS-172 (Oral) | Hyperphosphatemia | In-house | In Japan |

Initiatives for Sustainable Growth



Self-Medication Operation Group in Japan

- -Continued development, launch and marketing of new products
- -Bolstering of B to C business (mail order / e-commerce business)
- -Discovery of new business opportunities

> Overseas Business

-Expansion into new domains

UPSA : Expansion of product portfolio

DHG : Improvement in manufacturing standards and cultivation of growing hospital channels

Asia : Growth by use of business foundations in individual countries

Prescription Pharmaceutical Operation Group

- $-\operatorname{Quick}$ launch of new products and sales expansion of cultivated products
- In-licensing of late-developed items and out-licensing of in-house products
- -Strengthening of R&D to enhance pipeline and to achieve early product launches

Dividends

- Annual Dividend for FY2021
 ¥100 per share (Payout ratio: 81.1%*) interim dividend: ¥50 per share year-end dividend: ¥50 per share
- Annual Dividend for FY2022 (forecast)

¥100 per share (Payout ratio: 68.4%*) interim dividend: ¥50 per share year-end dividend: ¥50 per share

- No Changes in Our Policies on Dividends and Share Buybacks
 - Taisho aims to pay a consistently stable dividend, targeting a dividend payout ratio of 30%. (excluding extraordinary gains and losses)
 - Barring special circumstances, Taisho plans to maintain an annual dividend of ¥100 per share.

*The dividend payout ratio is calculated from consolidated profit attributable to owners of parent excluding extraordinary income and loss

